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# Year-End Poll of Employers



## **2014 REPORT**

A quick look at hiring and salary projections for the coming year

#### **About This Study**

The 2014 Year-End Poll of Employers is a product of the Graduate Management Admission Council (GMAC), a global nonprofit education organization of leading graduate business schools and the owner of the Graduate Management Admission Test® (GMAT®). The GMAT exam is an important part of the admissions process for more than 6,100 graduate management programs around the world. GMAC is dedicated to creating access to and disseminating information about graduate management education; these schools and others rely on the Council as the premier provider of reliable data about the graduate management education industry.

#### **Accompanying Data**

Employers who participated in the 2014 Year-End Poll receive an exclusive participant copy of the survey report containing a summary of findings as well as detailed statistical tables that display data by employer regional location, industry, and company size. A public summary report of the poll results is available at gmac.com/employerpoll.

### Participate in GMAC's Corporate Recruiters Survey for In-Depth Hiring Data

Visit gmac.com/surveysignup today to include your school in GMAC research studies and sign up for the upcoming Corporate Recruiters Survey! Each spring, GMAC partners with MBA Career Services and Employer Alliance (MBA CSEA), the European Foundation for Management Development (EFMD), and more than 100 career services offices at universities worldwide to facilitate the Corporate Recruiters Survey, the Council's annual detailed hiring survey for corporate recruiters. Career services professionals at business schools that offer graduate programs should plan now to participate in the 2015 GMAC Corporate Recruiters Survey. Participation offers you inside information on what employers seek in new hires and their satisfaction both with schools and graduates.

The deadline for schools to sign up is **January 30, 2015**, just two weeks before the actual launch of the survey to employers. Schools can facilitate surveys directly by sending invitations and survey links to participants or GMAC researchers can manage the survey process with recruiters. Signup continues year-round for all GMAC surveys. Benefits of participation include service to industry, pre-release of benchmark reports, and access to interactive online research tools.

#### How Employers Can Participate in the 2015 Corporate Recruiters Survey

If you are an employer that hires students from graduate business programs, we want to hear from you! Contact the schools where you recruit and tell them you want to participate in the 2015 Corporate Recruiters Survey, or go to **gmac.com/employersignup**. If you have any questions about how to participate or want more specifics about this research study, please contact the GMAC Research department at **gmac-research@gmac.com**.

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### Introduction

The 2014 Year-End Poll of Employers conducted by the Graduate Management Admission Council (GMAC) gathered employment information from 169 participating employers to provide a recap of actual 2014 hiring outcomes and an early picture of the 2015 hiring outlook for graduate business students worldwide.<sup>1</sup> This snapshot of the global employment landscape for business school talent reveals steady hiring demand for management graduates in 2015, specifically MBAs, as well as for master's-level graduates of management, accounting, finance, and other specialized business programs.

The driver of this positive job outlook is the continued prevalence of firms focused on organizational growth in 2015. Unlike recent post-recessionary years when many companies were preoccupied with efforts to overcome financial challenges, the majority of companies represented in the 2014 poll are focused on expansion plans and growth, enabling more companies to hire—and even increase their hiring goals. Compensation for new graduate business hires is expected to rise as well, with most companies planning to increase base salaries at or above the rate of inflation.

Topics featured in this report include:

- Actual employer hiring outcomes for 2014 and hiring projections for 2015, through aggregated data collected for the following candidate types: MBA, specialized business master's, nonbusiness master's, bachelor's degree, and experienced direct-from-industry hires;
- Expected changes in annual salaries and compensation;
- Availability of internships in 2015 and prevalence of employers offering educational sponsorships.

### **Key Findings**

#### Employer Hiring Plans Remain Steady for 2015 Job Market

Results of the GMAC 2014 Year-End Poll of Employers show signs that the hiring market in 2015 should stay the course— providing job opportunities for recent business school graduates who can bring requisite skills and experience to the marketplace. Graduate management students completing their degrees in 2015 can look forward to a favorable job market:

- 9 in 10 employers that plan to hire business school graduates in 2015 expect to maintain or increase the number of job openings for this talent group compared with 2014.
- 72 percent of employers expect to hire MBA graduates in 2015, compared with 69 percent of these same companies that hired MBA candidates in 2014.
- An increased share of employers intend to hire graduates across all specialized business master's programs in 2015 than did so last year.

#### Salaries in 2015 Expected to Increase for Business Graduates

• More than half of employers (ranging from 54% to 74%) plan to increase starting annual base salaries in 2015 at or above the rate of inflation for new MBA and business master's hires.

#### Internship Opportunities for MBAs

• Internships offer job seekers valuable work experience and are a key recruiting strategy for employers. In 2015, the majority (55%) of employers will offer internships for MBA students.

### "Expanding and Growing"

• Nearly two-thirds (64%) of employers categorized the current direction of their company as expanding and growing. These companies expect to hire a greater share of recent graduate business students in 2015 compared with those who are overcoming challenges or maintaining their current position.

<sup>&</sup>lt;sup>1</sup> See the back of this report for the Employer Poll methodology and a participant profile.

### Hiring Outlook for 2015

"The job market is vibrant, especially in the US and emerging market economies. Europe seems to be stalling a bit."

-Products and services employer in Europe

"Supply of qualified MBA graduates...interested in and well suited for investment banking is far less than current demand. It is very difficult to find enough quality candidates and competition is high."

-Finance/accounting employer in the United States

#### **Hiring Propensity**

In spite of some variations in regional economic conditions, the global hiring outlook for 2015 overall shows that a greater percentage of companies plan to hire graduate business degree holders in 2015 than actually did so in 2014 (Figure 1). Meanwhile, hiring of *experienced direct-from-industry hires* is expected to hold steady in the coming year, unlike *bachelor's* degree-holders, who are likely to be in slightly less demand in 2015.



Figure 1. 2014 Hiring Outcomes (Actual) and 2015 Hiring Plans (Projected), by Candidate Type

In general, the bulk of a company's hiring plans center around two candidate types—experienced directfrom-industry hires (those already in the workforce) and *bachelor's* degree-holders. These candidate groups typically are in the greatest demand for hiring, but are likely to experience different trends in the coming year. In 2014, 84 percent of employer poll respondents hired experienced direct-from-industry candidates. This level of hiring is projected to hold steady in 2015 as 85 percent of firms expect to make such hires in the coming year. In comparison, employer plans to hire newly-minted bachelor's candidates are projected to be slightly lower in 2015 compared with actual hiring in 2014, with 78 percent of employers planning to hire these graduates versus 82 percent that did so in 2014.

Survey responses show hiring demand for *MBA* graduates remains as strong as last year. This talent will be the most sought-after candidate type among all business school graduates, with 72 percent of employers reporting plans to hire an MBA candidate in 2015.

In 2015, 61 percent of employers project they will hire one or more *specialized business master's* (non-MBA) graduate. Recent GMAC research shows that these graduates continue to factor heavily in employer hiring plans.<sup>2</sup> The greatest increase in demand is expected for new *Master in Management* graduates (41% of employers planning to hire, compared with 30% of firms that hired these candidates in 2014). Demand for recent *Master of Accounting* and *Master of Finance* graduates is expected to remain consistent with 2014 hiring levels—with slightly more than one-third of employers planning to hire graduates with these quantitative degrees in 2015.

### **Hiring Magnitude**

A look back at the job market in 2014 shows the vast majority of employers either met or exceeded their initial hiring goals for each candidate type. Most employers with plans to hire in 2015 anticipate hiring as many or more of each candidate type compared with 2014. In fact, 9 in 10 employers that plan to hire business school graduates in 2015 expect to maintain or increase the number of job openings for this talent group compared with 2014.

Detailed candidate hiring results and hiring projections for 2015 can be found in Tables A.1 and A.2 in Appendix A. The following list offers a comparison of the variations in 2014 and 2015 hiring trends by candidate type:

- MBA: 80 percent of employers report they met or exceeded hiring goals for recent MBA graduates in 2014. In 2015, 88 percent of employers planning to hire MBA candidates expect to hire as many as or more than they did in 2014.<sup>3</sup>
- Master in Management: 77 percent of employers who hired Master in Management graduates met or exceeded their hiring goals in 2014. In 2015, 86 percent of employers plan to maintain or increase the number of candidates they hire from this group, including 34 percent of employers who did not hire this candidate type in 2014.
- Master of Accounting: 74 percent of employers met or exceeded their 2014 hiring targets for recent Master of Accounting graduates. In 2015, 85 percent of employers plan to match or increase the number of accounting graduates they hired in 2014, including 24 percent who did not hire these candidates in 2014.
- Master of Finance: 78 percent of employers who hired Master of Finance graduates met or exceeded their 2014 hiring goals for this targeted group. In 2015, 78 percent of employers plan to match or increase the number of recent finance graduates they hired in 2014, including more than a quarter who did not hire these candidates in 2014.
- Other specialized business master's: 79 percent of employers met or exceeded their hiring goals for candidates from other specialized business master's programs in 2014. In 2015, all employers with plans to hire this candidate type are likely to hire at the same or increased levels, including 41 percent of employers who did not hire this candidate type in 2014.
- Experienced direct-from-industry hires and bachelor's candidates: The majority of employers met or exceeded their hiring target for candidates direct from industry (85%) and recent bachelor's-degree recipients (87%) in 2014. In 2015, 88 percent of employers expect to maintain or increase their hiring targets for experienced direct-from-industry workers, and 92 percent of employers plan to meet or exceed their 2014 goals for bachelor's degree-holders.

<sup>&</sup>lt;sup>2</sup>GMAC. 2014 Corporate Recruiters Survey.

<sup>&</sup>lt;sup>3</sup> The 2015 hiring projections for employers who plan to hire the same or increased number of MBA candidates include those who did not hire in 2014, but plan to do so in 2015.

### Compensation

Compensation offered to a majority of newly hired candidates in 2015 is expected to meet or exceed the rate of inflation (between 54% and 74% of employers). About a third of companies plan to keep starting salaries flat and only three percent or fewer employers plan to decrease base starting salaries for any candidate type (Figure 2). In 2014, by comparison, between 39 percent and 51 percent of employers expected to keep salaries even with 2013 levels and upwards of six percent of employers planned to reduce starting salaries for new hires.

"MBA graduates need to have a lot of experience in order to continue to have higher salaries."

-Technology employer in the United States

### Figure 2. Expected Change in 2015 Average Annual Base Salaries Compared With 2014 Salaries, by Candidate Type\*



\*Percentages may not sum to 100 due to rounding.

### Internships

GMAC research shows that internships not only offer job seekers valuable work experience, but they are among the most effective ways for employers to recruit business school graduates.<sup>4</sup>

"As often, a great mix of graduate degree and some sort of experience in a business/accounting/finance organization or association is highly desirable and moves to the front of the line."

-Finance/accounting employer in the United States

"An MBA is now a qualification that gets a candidate to the second interview stage, but nothing takes away from experience in relation to the position recruiting for."

-Consulting employer in the United States

In 2015, a majority (87%) of employers plan to offer internships to students, most commonly to bachelor's graduates (73%). Table 1 shows the proportion of companies with plans to offer internships by candidate type. More than half of companies (55%) will offer MBAs internships, and a much smaller proportion of employers will offer internships to master-level accounting (16%), finance (16%), or management (19%) students.

Table 1. Percentag	e of Employer	s Expecting to	o Offer Internships i	in 2015, b	v Candidate Type
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Candidate Type	Percentage of Employers Offering Internships
Bachelor's	73%
MBA	55%
Nonbusiness master's	30%
Other specialized business master's	19%
Master in Management	19%
Master of Finance	16%
Master of Accounting	16%

Not surprisingly, candidates looking to gain work experience will have greater chances at landing an internship if they target firms with existing plans to recruit from their degree-type. Data show that the percentage of employers willing to offer internships to specific candidates increases greatly if the company is ultimately planning to hire those graduates in 2015.

Among the employers who plan to offer internships in 2015, most expect to offer as many or more internship spots than they did in 2014 (Figure 3):

- 16 percent of employers plan to expand their internship program for MBA candidates in 2015 and 33 percent will maintain the number of MBA interns at 2014 levels.
- 23 percent of employers plan to increase the number of bachelor's-degree interns in 2015 compared with 2014 and 42 percent will maintain 2014 levels.
- Although a smaller share of employers offer internships to other master-level program candidates, those that do are likely to offer as many or more internships in 2015, compared with 2014.

<sup>&</sup>lt;sup>4</sup> GMAC. 2014 Corporate Recruiters Survey and 2014 Graduate Management Education Graduates Survey.



Figure 3. Percentage of Employers Offering Internships in 2015, by Candidate Type\*

\*Percentages may not sum to 100 due to rounding. The data exclude responses from employers who did not know their companies' internship plans.

### Employer Organizational Goals

Annual corporate hiring plans reflect the strategic business goals that organizations develop in response to market demands. Globally, in 2015, a majority of employers (68%) expect to continue focusing on improving performance and productivity, a top efficiency goal seen in recent years. Increasingly, more employers are also focusing on growth, with 60 percent of employers expecting to expand their customer base and 44 percent planning to launch new products or services in 2015 (Table 2).

#### Table 2. Overall Company Organizational Goals for 2015

	Percentage of Employers
Improve performance/productivity	68%
Expand customer base	60%
Reduce costs	44%
Launch new products/services	44%
Improve customer service	37%
Expand geographically	28%
Overcome economic challenges	25%
Complete/integrate a merger	13%
Diversify the organization	11%
Corporate branding initiative*	8%

\* New question introduced in this year's survey.

Although the percentages shift from year-to-year in poll results, the most relevant change for job seekers in 2015 will be the smaller percentage of employers in cost-cutting mode. In 2015, 44 percent of employers will focus on reducing costs compared with 50 percent who listed this as a company goal for 2014. Even fewer in 2015 will be intent upon overcoming economic challenges (25% in 2015 versus 30% reported in 2014).

To gain a better understanding of how specific business goals reflect overall company direction, employers were asked to designate whether their company is currently overcoming challenges, maintaining their current position, or expanding/growing. The majority (64%) reported their company was expanding/growing, while 24 percent were maintaining their current business position. Only 11 percent reported their company was overcoming challenges.

As displayed in **Table 3**, employers who are still focused on overcoming economic challenges indicated their top business priority was reducing costs (78%). In contrast, a majority of companies that are growing are geared toward expanding their customer base (69% of such companies) and launching new products and services (52%).

Not surprisingly, employer hiring plans tend to align with company direction. A greater percentage of companies that are expanding/growing are more likely to be hiring from among all candidate types compared with companies still overcoming challenges or maintaining their current position.

	Overcome Challenges (11%)	Maintain Current Position (24%)	Expand/Grow (64%)		
	Reduce costs (78%)	Improve performance/ Productivity (79%)	Expand customer base (69%)		
Top Employer Goals, based	Improve performance/ productivity (67%)	Reduce costs (50%)	Improve performance/ productivity (64%)		
on Company Direction (% of Employers)	Expand customer base (44%)	Improve customer service (42%)	Launch new products(s)/services (52%)		
	Overcome economic challenges (44%)	Expand customer base (39%)	Improve customer service (37%)		
	Plan to Hire Recent MBA Graduates				
	53%	74%	74%		
2015	Plan to Hire Recent Specialized Business Master's Graduates*				
Employer	58%	58%	63%		
Hiring Plans	Plan to Hire Recent Bachelor's Graduates				
(% of Employers)	77%	67%	83%		
	Plan to	Hire Experienced Direct-from-Ind	ustry Hires		
	75%	75%	90%		

I able 3. Top Employer Organizational Goals and Candidate Hiring Plans, by Company Dire	ational Goals and Candidate Hiring Plans, by Company Direction	pany Directior	by Compan	J Plans, by	<b>Candidate Hiring</b>	Goals and	ganizational	over Or	p Employ	able 3. To	
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\*Companies that plan to hire recent master in management, master of accounting, finance or other specialized business master's level graduates.

### Employer Sentiment About Hiring Business School Graduates

Employers worldwide (96%) concur that graduate business school hires create value for their companies and 68 percent agree that recruiting business school graduates is a priority in their company's hiring plans (Table 4). In addition, nearly all (98%) of employers agree that business school graduates need to demonstrate data-driven decision-making skills and exhibit exceptional interpersonal skills. Looking specifically at employers planning to hire MBA graduates in 2015...

72% Strongly agree candidates must be able to make data-driven decisions

**63%** Strongly agree candidates must have exceptional interpersonal skills

	Percentage of Employers (N=165)			
Business School Graduates	Strongly Agree	Agree	Disagree	Strongly Disagree
Create value for my company.	48%	48%	3%	1%
Are a priority in my company's hiring plans.	24%	44%	25%	7%
Need to be able to use data to drive decisions.	61%	37%	2%	0%
Must have exceptional interpersonal skills.	57%	41%	2%	0%

#### Table 4. Employer Sentiment About Business School Graduates

### **Employer Sponsorship**

Half (51%) of employers reported that they offer tuition assistance for employees pursuing graduate management education (Table 5). As one might expect, financial support is most commonly offered for individuals enrolled in part-time MBA and executive MBA programs. Less plentiful is financial support for employees aiming to pursue other graduate management programs.

### Table 5. Percentage of Employers Offering Educational Assistance to Employees Pursuing GraduateManagement Education

Program Type	Percentage of Companies
Part-time MBA	36%
Executive MBA	28%
Other specialized business master	20%
Full-time MBA	18%
Master of Finance	18%
Online MBA	18%
Master of Accounting	17%
Master in Management	16%

### Conclusion

Results of GMAC's 2014 Year-End Poll of Employers show that hiring demand continues to remain steady for recent business school graduates who can bring the required skills, job-readiness, and experience to the marketplace. Graduate management students completing their degrees in 2015 can look forward to a favorable job market:

- Nearly two-thirds (64%) of employers categorized their company as expanding and growing. These companies intend to hire more recent business students compared with employers who are overcoming challenges or maintaining their current position.
- Nine out of 10 employers that plan to hire business school graduates in 2015 expect to maintain or increase the number of job openings for this talent group compared with 2014.
- 72 percent of employers expect to hire MBA graduates in 2015, compared with 69 percent of these same companies that hired such candidates in 2014.
- More employers intend to hire graduates across all specialized business master's programs in 2015 than did so last year (between 34% and 41% of companies compared with about 30 percent of employers that hired these candidates in 2014).
- More than half of employers (54% to 74%) plan to increase starting annual base salaries at or above the rate of inflation in 2015 for new MBA and business master's hires.

### Methodology

From October 27 to November 16, 2014, GMAC conducted its annual year-end poll of employers whose purpose was two-fold: 1) provide business schools and graduate business students with an advance look at the 2015 job market, and 2) provide participating employers and schools that use the GMAT exam in their admissions process with detailed statistics on graduate management hiring practices.

GMAC researchers sent the invitation for this poll to 5,754 employers worldwide. As of November 16, 2014, 169 employers responded—a response rate of 2.9 percent. All survey respondents received a copy of the survey report with detailed statistical tables (not available in the public version of this report). The poll consisted of 17 questions, including one optional, open-ended question. It should be noted that this study is not based on a representative sample of all employers of business school graduates. The information, therefore, should be viewed in relative terms when making comparisons and drawing conclusions.

In February 2015, GMAC will conduct its 14th annual Corporate Recruiters Survey, which draws from a larger sample and traditionally yields a more comprehensive picture of employment trends and demand for MBA and other business school graduates. Signup for this survey is open until **January 30, 2015**. Visit **gmac.com/surveysignup** today to include your school in this ongoing research.

### **Regional Location of Survey Participants**

Companies from the following 34 regions/countries responded to the Employer Poll: Asia-Pacific: Australia, China, Hong Kong (SAR of China), India, Kazakhstan, Pakistan, Singapore, Thailand, and Vietnam; Canada; Europe: Bosnia and Herzegovina, Denmark, Finland, France, Germany, Greece, Italy, Norway, Portugal, Republic of Moldova, Slovenia, Spain, Switzerland, and United Kingdom of Great Britain and Northern Ireland; Latin America: Brazil, Costa Rica, Mexico, Peru, and Venezuela; Middle East and Africa: Morocco, South Africa, Turkey, and United Arab Emirates; United States: United States of America and its territories.

### Participant Profile

The participant profile of the 2014 Year-End Poll of Employers (Table 6) is similar to that of the GMAC Corporate Recruiters Survey conducted in March 2014.

	2014 Corporate Recruiters Survey	2014 Employer Poll
Industry	N=565	N=169
Products and services	26%	22%
Consulting	19%	22%
Finance or accounting	18%	14%
Technology	14%	12%
Manufacturing	9%	11%
Health care or pharmaceutical	6%	9%
Nonprofit or government	5%	7%
Energy or utilities	4%	4%
Not reported	< 1%	0%
Total	100%	100%
Company size	N=565	N=169
Fewer than 100 employees	20%	22%
100 to 999 employees	20%	20%
1,000 to 9,999 employees	21%	21%
10,000 to 24,999 employees	8%	10%
25,000 or more employees	31%	28%
Not reported	<1%	0%
Total	100%	100%
Company location	N=565	N=169
United States	58%	60%
Europe	23%	15%
Asia-Pacific	11%	11%
Latin America	3%	9%
Other world regions	4%	5%
Total	100%	100%

Table 6. Respondent Profile by Industry, Company Size, and Location

### Contact Information

For questions or comments regarding the study findings, methodology, or data, please contact the GMAC Research Department at **research@gmac.com**.

### Contributors

The following individuals from the Research Department in the School Products Division of GMAC made significant contributions to the publication of this report: **Rebecca Estrada Worthington**, Survey Research Manager, questionnaire design, analysis, interpretation of data, and drafting/revising of manuscript for intellectual content; **Gregg Schoenfeld**, Director, Management Education Research, review of questionnaire and manuscript review; **Michelle Sparkman Renz**, Director, Research Communications, manuscript review; **Paula Bruggeman**, Editor-Writer, Manager, review and editing of manuscript, publication management; **Devina Caruther**s, Research Senior Coordinator, participant report table development, manuscript review; **Tacoma Williams**, Research Coordinator, quality assurance; and **Robert Alig**, Executive Vice President, School Products, manuscript review.

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### Appendix A. Hiring Magnitude, by Candidate Type

Candidate Type	Percentage of Employers Who Hired in 2014*	Hiring Magnitude	Percentage of Employers
	84%	More than planned	26%
	84%	As planned	59%
Experienced direct-from- industry hires		Fewer than planned	13%
industry nires		Planned, but did not hire	2%
	_	Total	100%
	82%	More than planned	28%
	-	As planned	59%
Bachelor's		Fewer than planned	9%
		Planned, but did not hire	3%
		Total	100%**
	69%	More than planned	15%
	00,0	As planned	65%
MBA		Fewer than planned	16%
		Planned, but did not hire	5%
		Total	100%**
	49%	More than planned	12%
		As planned	72%
Nonbusiness master's		Fewer than planned	12%
		Planned, but did not hire	5%
		Total	100%**
	36%	More than planned	10%
		As planned	69%
Other specialized business master's		Fewer than planned	17%
business master s		Planned, but did not hire	5%
		Total	100%**
	31%	More than planned	7%
		As planned	67%
Master of Accounting		Fewer than planned	14%
		Planned, but did not hire	12%
		Total	100%
	31%	More than planned	5%
		As planned	73%
Master of Finance		Fewer than planned	11%
		Planned, but did not hire	11%
		Total	100%
	30%	More than planned	7%
		As planned	70%
Master in Management		Fewer than planned	7%
_		Planned, but did not hire	16%
		Total	100%

Table A.1. Percentage of Employers Who Hired in 2014, by Candidate Type

\*Percentages represent actual hiring outcomes for 2014. Responses from employers who refused to answer or did not know 2014 hiring outcomes were excluded from calculations (weighted totals). \*\*Percentages may not sum to 100 due to rounding.

Candidate Type	Percentage of Employers Expecting to Hire in 2015*	Hiring Magnitude	Percentage of Employers
	85%	Hired in 2014 and likely to hire more	42%
	65%	Hired in 2014 and likely to hire same	32%
Experienced direct- from-industry hires		Hired in 2014 and likely to hire fewer	12%
from-industry nires		Did not hire in 2014; plan to hire in 2015	14%
		Total	100%
	78%	Hired in 2014 and likely to hire more	41%
		Hired in 2014 and likely to hire same	41%
Bachelor's		Hired in 2014 and likely to hire fewer	8%
		Did not hire in 2014; plan to hire in 2015	10%
		Total	100%
	72%	Hired in 2014 and likely to hire more	30%
	/ 2 /0	Hired in 2014 and likely to hire same	46%
MBA		Hired in 2014 and likely to hire fewer	12%
		Did not hire in 2014; plan to hire in 2015	12%
		Total	100%
	50%	Hired in 2014 and likely to hire more	28%
	3070	Hired in 2014 and likely to hire same	30%
Nonbusiness master's		Hired in 2014 and likely to hire fewer	7%
		Did not hire in 2014; plan to hire in 2015	35%
		Total	100%
	40%	Hired in 2014 and likely to hire more	17%
		Hired in 2014 and likely to hire same	41%
Other specialized		Hired in 2014 and likely to hire fewer	0%
business master's		Did not hire in 2014; plan to hire in 2015	41%
		Total	100%**
	41%	Hired in 2014 and likely to hire more	16%
		Hired in 2014 and likely to hire same	36%
Master in Management		Hired in 2014 and likely to hire fewer	14%
		Did not hire in 2014; plan to hire in 2015	34%
	×	Total	100%
		Hired in 2014 and likely to hire more	12%
	34%	Hired in 2014 and likely to hire same	49%
Master of Accounting		Hired in 2014 and likely to hire fewer	15%
haster of Accounting		Did not hire in 2014; plan to hire in 2015	24%
		Total	100%
	35%	Hired in 2014 and likely to hire more	12%
		Hired in 2014 and likely to hire same	40%
Master of Finance		Hired in 2014 and likely to hire fewer	21%
Haster of Finance		Did not hire in 2014; plan to hire in 2015	26%
	×	Total	100%

### Table A.2. Percentage of Employers Expecting to Hire in 2015, by Candidate Type

\*Percentages reflect employers planning to hire each candidate type in 2015. Responses from employers who did not know or refused to report 2015 hiring goals were excluded from calculations (weighted totals). \*\* Percentages may not sum to 100 due to rounding.

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GMAC trends analysis and statistical data on graduate business education inform business and employment reporting in leading news publications. Below is a list of the research we produce:

**Survey Research**: See your programs, students, employers, and alumni reflected in the latest data and use that information to make fact-based organizational decisions in admissions, program design, and career services.

**Interactive Research**: Use interactive research tools to visually display trends and export data. (**Note:** Due to the rich potential for market advantage, access to our most detailed tools is limited to GMAT using schools and study participants).

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**Data to Go**: Get rich data from test takers and survey research in focused briefs about particular markets, respondent segments, and topics of interest.

**Research Reports**: Stay up to date on the latest research about high-stakes testing, GMAT validity, and studies related to the business education market.

**GMAC Research Library:** Get quick access to all of our research available online, including exclusives for GMAT using and GMAC member schools.

**GMAC Research Calendar:** Check the calendar for important survey and publication dates.

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### About the Year-End Poll of Employers

Every November, the Graduate Management Admission Council (GMAC) conducts a **Year-End Poll of Employers** whose purpose is two-fold: 1) provide business schools and graduate business students an advance look at employer hiring projections for the coming year; and 2) provide participating employers and schools that use the GMAT<sup>®</sup> exam in their admissions process with detailed statistics on graduate management hiring practices and actual hiring results for the current year.

The **Year-End Poll of Employers** is one of a series of five annual or biannual survey reports produced by the Graduate Management Admission Council that explore relevant issues in graduate management education. This employer poll report serves as a companion report to the annual **Corporate Recruiters Survey**, which draws from a larger employer sample and traditionally yields a more comprehensive picture of employment trends and demand for MBA and other business school graduates. The **Corporate Recruiters Survey** is conducted in partnership with EFMD and the MBA Career Services and Employer Alliance (MBA CSEA).

**Survey Reports** provide an overview of data in addition to offering context for and discussing implications of the research. They frequently are used to help drive strategic decision-making processes in graduate business schools.

All Survey Reports are available online at gmac.com/surveys.

